

## **Enterprise Funds**

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Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the goal is that the cost of expenses, including both operations and capital, are financed or recovered primarily through user related charges. Capital purchases are not budgeted as expenses; in accordance with Generally Accepted Accounting Principles, they are depreciated over the useful life of the asset. Individual operations which the City of Annapolis has designated as Enterprise Funds include the Water, Sewer, Off Street Parking, Dock, Market, Transportation, Stormwater Management and Refuse Funds.

The City's goal is for enterprise funds to establish rates which provide for self-sufficiency.

All funds are summarized on the pages that follow.

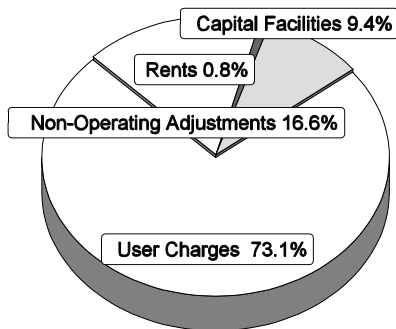
## Enterprise Funds

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### Water Fund FY 2010 Adopted Budget

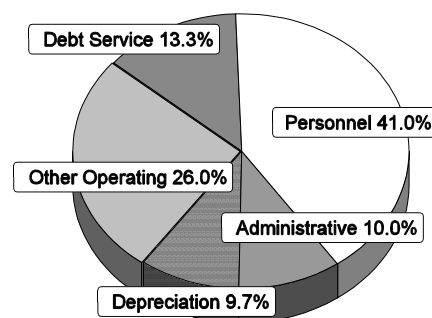
#### Revenues

Total: \$4,784,890



#### Expenses

Total: \$4,784,890



The Water Fund is an enterprise fund used to account for all financial activity associated with the operation of the City's water plant and water distribution system. The fund's primary source of revenue is from user charges levied on water customers. User charges consist primarily of service charges, penalties and new connections. The revenue for water charges is based on usage, population increases/decreases as well as annexations into the City. Another primary source of revenue is the capital facility assessment; this is the fee charged to customers for maintenance of the City's water system. It is billed to the property owner over a period of thirty years and is used solely for water system improvements.

The Water Fund consists of two divisions: Water Supply & Treatment Facility and Water Distribution. The Water Supply & Treatment Facility is responsible for the production, treatment, testing, storage, and initial distribution of all potable water for customers of the City. The Water Distribution division is responsible for meter reading and operating, maintaining and repairing the City's 125 mile water distribution system, including service lines, water meters and fire hydrants.

## Enterprise Funds

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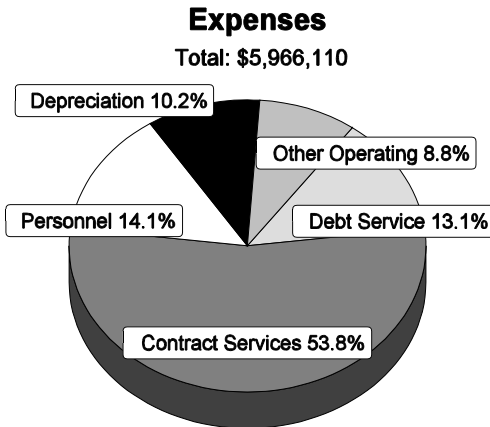
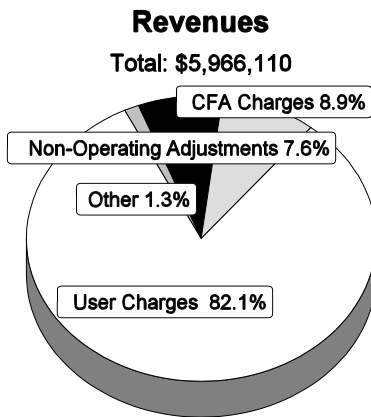
| <i><b>Water Fund Revenues</b></i>  | <i><b>FY 2008<br/>Actual</b></i> | <i><b>FY 2009<br/>Adopted</b></i> | <i><b>FY 2010<br/>Adopted</b></i> | <i><b>Percent<br/>Change</b></i> |
|------------------------------------|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Water Charges                      | \$3,283,230                      | \$3,500,000                       | \$3,500,000                       | 0.00%                            |
| Rents and Concessions              | 45,540                           | 40,000                            | 40,000                            | 0.00%                            |
| State Operating and Capital Grants | 10,000                           | 0                                 | 0                                 | 0.00%                            |
| Interest Earnings                  | 46,740                           | 0                                 | 0                                 | 0.00%                            |
| Non-Operating Adjustments          | 4,110                            | 524,630                           | 794,890                           | 51.51%                           |
| Capital Facilities                 | 441,340                          | 510,000                           | 450,000                           | -11.76%                          |
| Other                              | 22,500                           | 0                                 | 0                                 | 0.00%                            |
| <b>Total Revenues</b>              | <b>\$3,853,460</b>               | <b>\$4,574,630</b>                | <b>\$4,784,890</b>                | <b>4.60%</b>                     |

| <i><b>Water Fund Expenses</b></i> | <i><b>FY 2008<br/>Actual</b></i> | <i><b>FY 2009<br/>Adopted</b></i> | <i><b>FY 2010<br/>Adopted</b></i> | <i><b>Percent<br/>Change</b></i> |
|-----------------------------------|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Personnel                         | \$1,677,490                      | \$1,748,340                       | \$1,962,240                       | 12.23%                           |
| Other Operating Expenses          | 1,467,820                        | 1,162,560                         | 1,242,560                         | 6.88%                            |
| Capital Outlay                    | 8,970                            | 0                                 | 0                                 | 0.00%                            |
| Debt Service                      | 786,780                          | 696,130                           | 638,500                           | -8.28%                           |
| Depreciation                      | 548,220                          | 542,370                           | 463,140                           | -14.61%                          |
| Administrative                    | 470,180                          | 425,230                           | 478,450                           | 12.52%                           |
| <b>Total Expenses</b>             | <b>\$4,959,460</b>               | <b>\$4,574,630</b>                | <b>\$4,784,890</b>                | <b>4.60%</b>                     |

## Enterprise Funds

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### Sewer Fund FY 2010 Adopted Budget



The Sewer Fund is an enterprise fund used to account for all financial activity associated with the operation of the City's sewage collection and treatment program. The fund's primary source of revenue is from user charges levied on sewer system customers. User charges consist primarily of service charges, penalties and new connections. The revenue for sewer charges is based on usage, population increases/decreases as well as annexations into the City. Another primary source of revenue is the capital facility assessment; this is the fee charged to customers for maintenance of the City's sewer system. It is billed to the property owner over a period of thirty years and is used solely for sewage conveyance system improvements.

The Sewer Fund consists of two divisions: Water Reclamation Facility and Wastewater Collection. The Water Reclamation Facility accounts for the City's share of operating expenses for the treatment of all wastewater generated by City customers and certain Anne Arundel County customers at the Annapolis Wastewater Treatment Plant, which is owned jointly by Annapolis and Anne Arundel County. The Wastewater Collection division is responsible for operating, maintaining and repairing the City's 125 mile sewage conveyance system, including twenty-four pumping stations.

## Enterprise Funds

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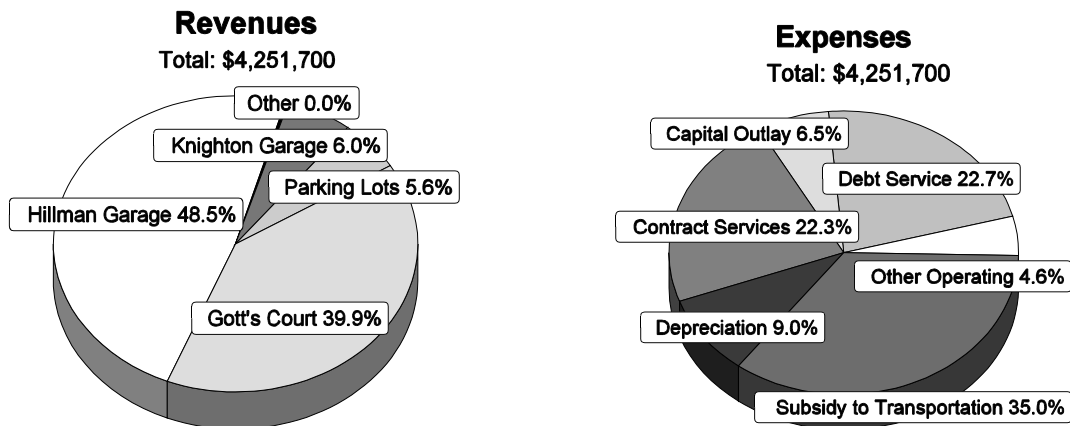
| <b><i>Sewer Fund Revenues</i></b> | <b><i>FY 2008<br/>Actual</i></b> | <b><i>FY 2009<br/>Adopted</i></b> | <b><i>FY 2010<br/>Adopted</i></b> | <b><i>Percent<br/>Change</i></b> |
|-----------------------------------|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Sewer Charges                     | \$4,603,530                      | \$4,900,000                       | \$4,900,000                       | 0.00%                            |
| Interest Earnings                 | 45,850                           | 0                                 | 0                                 | 0.00%                            |
| Non-Operating Adjustments         | 0                                | 309,600                           | 456,110                           | 47.32%                           |
| Capital Facilities                | 503,680                          | 670,000                           | 530,000                           | -20.90%                          |
| Other                             | 56,890                           | 80,000                            | 80,000                            | 0.00%                            |
| <b>Total Revenues</b>             | <b>\$5,209,950</b>               | <b>\$5,959,600</b>                | <b>\$5,966,110</b>                | <b>0.11%</b>                     |

| <b><i>Sewer Fund Expenses</i></b> | <b><i>FY 2008<br/>Actual</i></b> | <b><i>FY 2009<br/>Adopted</i></b> | <b><i>FY 2010<br/>Adopted</i></b> | <b><i>Percent<br/>Change</i></b> |
|-----------------------------------|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Personnel                         | \$715,300                        | \$823,060                         | \$845,260                         | 2.70%                            |
| Contract services                 | 1,751,330                        | 3,290,990                         | 3,230,990                         | -1.82%                           |
| Other Operating Expenses          | 470,940                          | 527,820                           | 527,820                           | 0.00%                            |
| Debt Service                      | 720,240                          | 611,300                           | 787,210                           | 28.78%                           |
| Depreciation                      | 625,580                          | 617,350                           | 609,300                           | -1.30%                           |
| Administrative                    | (98,240)                         | 89,080                            | (34,470)                          | -138.70%                         |
| <b>Total Expenses</b>             | <b>\$4,185,150</b>               | <b>\$5,959,600</b>                | <b>\$5,966,110</b>                | <b>0.11%</b>                     |

## Enterprise Funds

- continued -

### Off Street Parking Fund FY 2010 Adopted Budget



The Off Street Parking Fund is an enterprise fund used to account for all financial activity associated with the operation of the City's Municipal Off Street Parking facilities. These parking facilities include three parking garages (Hillman Garage, Gott's Court Garage and Knighton Garage) and two parking lots (Larkin and South Street). This fund is totally self-supporting, producing an annual surplus. The fund's primary source of revenue is from parking fees generated by the parking garages. Together, Hillman Garage, Gott's Court Garage and Knighton Garage parking fees account for about 94% of the fund's parking revenue.

The City maintains a contractual agreement with a parking management company for the day-to-day operations of all parking facilities; 24% of total costs are for professional services as opposed to personnel costs.

## Enterprise Funds

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| <i><b>Off Street Parking Fund Revenues</b></i> | <i><b>FY 2008<br/>Actual</b></i> | <i><b>FY 2009<br/>Adopted</b></i> | <i><b>FY 2010<br/>Adopted</b></i> | <i><b>Percent<br/>Change</b></i> |
|--|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Off Street Parking Charges                     | \$3,143,710                      | \$3,350,000                       | \$4,250,000                       | 26.87%                           |
| Interest Earnings                              | 8,080                            | 1,700                             | 1,700                             | 0.00%                            |
| Other  | 23,780                           | 0                                 | 0                                 | 0.00%                            |
| <b>Total Revenues</b>                          | <b>\$3,175,570</b>               | <b>\$3,351,700</b>                | <b>\$4,251,700</b>                | <b>26.85%</b>                    |

| <i><b>Off Street Parking Fund Expenses</b></i> | <i><b>FY 2008<br/>Actual</b></i> | <i><b>FY 2009<br/>Adopted</b></i> | <i><b>FY 2010<br/>Adopted</b></i> | <i><b>Percent<br/>Change</b></i> |
|--|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Contract Services                              | \$988,690                        | \$1,023,070                       | \$1,023,070                       | 0.00%                            |
| Other Operating Expenses                       | 211,030                          | 211,410                           | 211,410                           | 0.00%                            |
| Capital Outlay                                 | 0                                | 0                                 | 300,000                           | 100.00%                          |
| Debt Service                                   | 1,232,560                        | 1,176,930                         | 1,041,630                         | -11.50%                          |
| Depreciation                                   | 413,130                          | 413,130                           | 413,130                           | 0.00%                            |
| Administrative                                 | (334,290)                        | 527,160                           | (345,900)                         | -165.62%                         |
| Subsidy to Transportation Department           | 428,000                          | 0                                 | 1,608,360                         | 100.00%                          |
| <b>Total Expenses</b>                          | <b>\$2,939,120</b>               | <b>\$3,351,700</b>                | <b>\$4,251,700</b>                | <b>26.85%</b>                    |

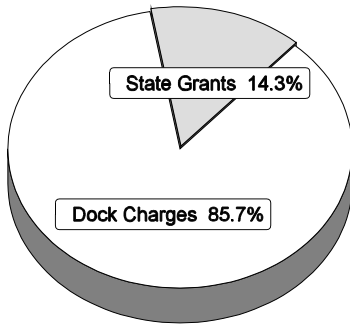
## Enterprise Funds

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### Dock Fund FY 2010 Adopted Budget

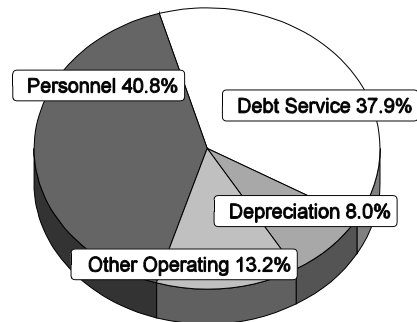
#### Revenues

Total: \$1,050,000



#### Expenses

Total: \$1,050,000



The Dock Fund is an enterprise fund used to account for all financial activity associated with the management and control of the City's waterways, including slips and mooring buoys, showers and restrooms for boaters, sewage pump-out facilities for boaters, and maintenance of the City Dock area. This fund is totally self-supporting, generating an annual surplus. The Dock Fund's primary source of revenue is from slip charges. These are fees charged for mooring at a City Dock boat slip, based on the number of hours that the boat stays in the slip.



## Enterprise Funds

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| <b><i>Dock Fund Revenues</i></b>     | <b><i>FY 2008<br/>Actual</i></b> | <b><i>FY 2009<br/>Adopted</i></b> | <b><i>FY 2010<br/>Adopted</i></b> | <b><i>Percent<br/>Change</i></b> |
|--------------------------------------|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Federal Operating and Capital Grants | \$540,650                        | \$0                               | \$0                               | 0.00%                            |
| State Operating and Capital Grants   | 4,159,790                        | 50,000                            | 150,000                           | 200.00%                          |
| Dock Charges                         | 872,890                          | 930,000                           | 900,000                           | -3.23%                           |
| Interest Earnings                    | 38,080                           | 0                                 | 0                                 | 0.00%                            |
| Other                                | 1,240                            | 0                                 | 0                                 | 0.00%                            |
| <b>Total Revenues</b>                | <b>\$5,612,650</b>               | <b>\$980,000</b>                  | <b>\$1,050,000</b>                | <b>7.14%</b>                     |

| <b><i>Dock Fund Expenses</i></b> | <b><i>FY 2008<br/>Actual</i></b> | <b><i>FY 2009<br/>Adopted</i></b> | <b><i>FY 2010<br/>Adopted</i></b> | <b><i>Percent<br/>Change</i></b> |
|----------------------------------|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Personnel                        | \$424,640                        | \$399,030                         | \$443,800                         | 11.22%                           |
| Other Operating Expenses         | 142,140                          | 173,710                           | 143,710                           | -17.27%                          |
| Debt Service                     | 196,100                          | 89,990                            | 412,110                           | 357.95%                          |
| Depreciation                     | 87,030                           | 87,040                            | 87,040                            | 0.00%                            |
| Administrative                   | 303,360                          | 230,230                           | (36,660)                          | -115.92%                         |
| Subsidy                          | 3,838,400                        | 0                                 | 0                                 | 0.00%                            |
| <b>Total Expenses</b>            | <b>\$4,991,670</b>               | <b>\$980,000</b>                  | <b>\$1,050,000</b>                | <b>7.14%</b>                     |

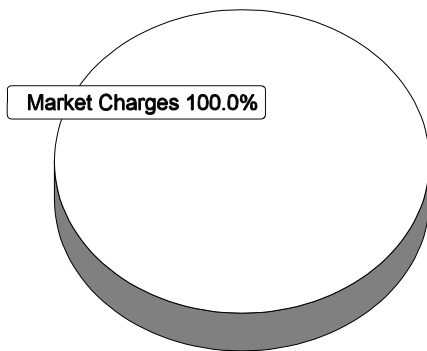
## Enterprise Funds

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### Market Fund FY 2010 Adopted Budget

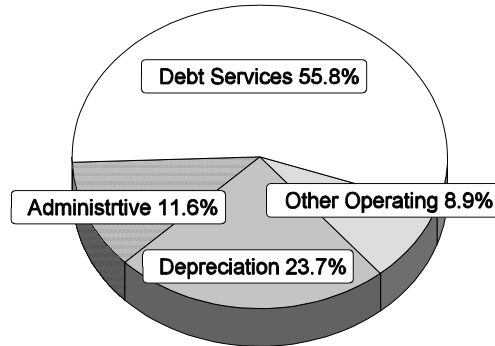
#### Revenues

Total: \$104,850



#### Expenses

Total: \$104,850



The Market House Fund is an enterprise fund used to account for all financial activity associated with the operation of the City's Market House, an enclosed pavilion housing vendors who sell a wide variety of quality goods. This fund is totally self-supporting. The fund's revenue is from rent paid by the vendors. Primary expenses are debt service and depreciation expense.

## Enterprise Funds

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| <i><b>Market Fund Revenues</b></i> | <i><b>FY 2008<br/>Actual</b></i> | <i><b>FY 2009<br/>Adopted</b></i> | <i><b>FY 2010<br/>Adopted</b></i> | <i><b>Percent<br/>Change</b></i> |
|------------------------------------|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Market Charges                     | \$76,800                         | \$106,000                         | \$109,000                         | 2.83%                            |
| Non-Operating Adjustments          | 0                                | 0                                 | (4,150)                           | -100.00%                         |
| Other                              | 85,400                           | 0                                 | 0                                 | 0.00%                            |
| Subsidy                            | 64,000                           | 0                                 | 0                                 | 0.00%                            |
| <b>Total Revenues</b>              | <b>\$226,200</b>                 | <b>\$106,000</b>                  | <b>\$104,850</b>                  | <b>-1.08%</b>                    |

| <i><b>Market Fund Expenses</b></i> | <i><b>FY 2008<br/>Actual</b></i> | <i><b>FY 2009<br/>Adopted</b></i> | <i><b>FY 2010<br/>Adopted</b></i> | <i><b>Percent<br/>Change</b></i> |
|------------------------------------|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Other Operating Expenses           | \$4,830                          | \$9,300                           | \$9,300                           | 0.00%                            |
| Capital Outlay                     | 326,900                          | 0                                 | 0                                 | 0.00%                            |
| Debt Service                       | 60,100                           | 60,090                            | 58,540                            | -2.58%                           |
| Depreciation                       | 24,860                           | 24,860                            | 24,860                            | 0.00%                            |
| Administrative                     | 39,310                           | 11,750                            | 12,150                            | 3.40%                            |
| <b>Total Expenses</b>              | <b>\$456,000</b>                 | <b>\$106,000</b>                  | <b>\$104,850</b>                  | <b>-1.08%</b>                    |

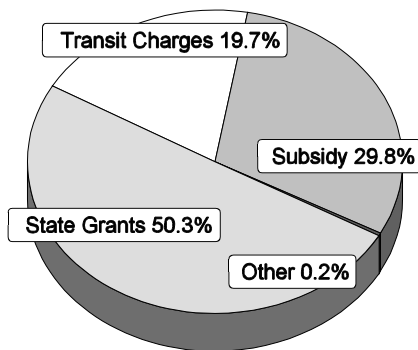
## Enterprise Funds

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### Transportation Fund FY 2010 Adopted Budget

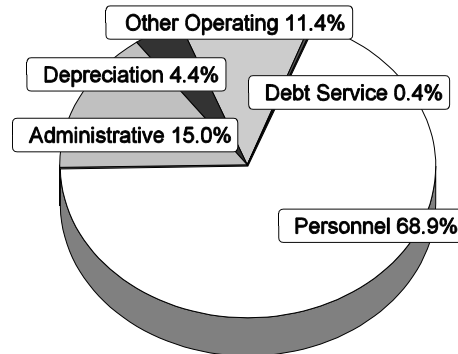
#### Revenues

Total: \$5,390,360



#### Expenses

Total: \$5,390,360



The Transportation Fund is an enterprise fund used to account for all financial activity associated with the operation and maintenance of the City's public transportation system. This fund usually operates at a significant deficit which is offset by subsidies from other funds. The fund's primary source of revenue is from transit charges based on the number of passengers annually. Federal and State Grants also account for a large portion of revenues.

The Transportation Fund consists of three divisions: Administration, Transit Operations, and Maintenance. The Administration division is responsible for operational planning and service management, grants management, and taxi and pedicab licensing and regulation. The Transit Operations division is responsible for operating an effective and efficient public transit system in accordance with all state and federal regulations. The Maintenance division is responsible for the repair and maintenance of all service and support vehicles, facilities and equipment.

## Enterprise Funds

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| <i><b>Transportation Fund Revenues</b></i> | <i><b>FY 2008<br/>Actual</b></i> | <i><b>FY 2009<br/>Adopted</b></i> | <i><b>FY 2010<br/>Adopted</b></i> | <i><b>Percent<br/>Change</b></i> |
|--|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Federal Operating and Capital Grants       | \$873,050                        | \$0                               | \$0                               | 0.00%                            |
| State Operating and Capital Grants         | 1,252,230                        | 1,950,000                         | 2,712,000                         | 39.08%                           |
| County Contributions                       | 183,170                          | 0                                 | 0                                 | 0.00%                            |
| Transportation Charges                     | 1,059,750                        | 960,000                           | 1,060,000                         | 10.42%                           |
| Other                                      | 10,310                           | 10,000                            | 10,000                            | 0.00%                            |
| Subsidy                                    | 4,202,000                        | 2,236,910                         | 1,608,360                         | -28.10%                          |
| <b>Total Revenues</b>                      | <b>\$7,580,510</b>               | <b>\$5,156,910</b>                | <b>\$5,390,360</b>                | <b>4.53%</b>                     |

| <i><b>Transportation Fund Expenses</b></i> | <i><b>FY 2008<br/>Actual</b></i> | <i><b>FY 2009<br/>Adopted</b></i> | <i><b>FY 2010<br/>Adopted</b></i> | <i><b>Percent<br/>Change</b></i> |
|--|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Personnel                                  | \$3,648,310                      | \$3,617,090                       | \$3,713,450                       | 2.66%                            |
| Other Operating Expenses                   | 870,050                          | 512,350                           | 612,350                           | 19.52%                           |
| Debt Service                               | 22,570                           | 22,060                            | 19,040                            | -13.69%                          |
| Depreciation                               | 443,620                          | 299,370                           | 236,910                           | -20.86%                          |
| Administrative                             | 2,636,520                        | 706,040                           | 808,610                           | 14.53%                           |
| <b>Total Expenses</b>                      | <b>\$7,621,070</b>               | <b>\$5,156,910</b>                | <b>\$5,390,360</b>                | <b>4.53%</b>                     |

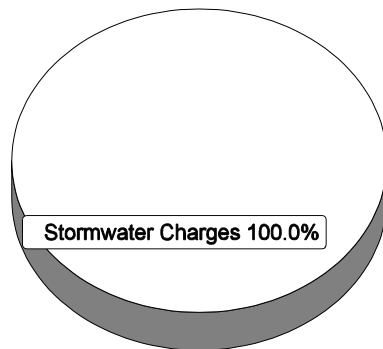
## Enterprise Funds

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### Stormwater Management Fund FY 2010 Adopted Budget

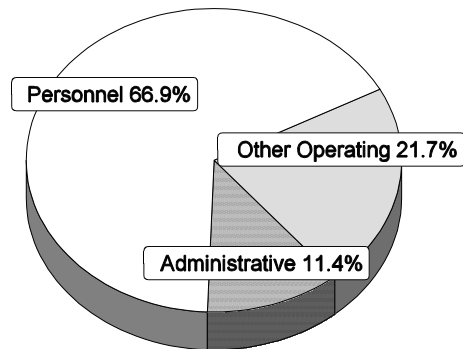
#### Revenues

Total: \$467,000



#### Expenses

Total: \$467,000



The Stormwater Management Fund is an enterprise fund used to account for all financial activity associated with the operation of the City's stormwater facilities. This fund is totally self-supporting. The fund's primary source of revenue is a utility charge levied on water customers. The revenue for stormwater charges is based on population increases/decreases as well as annexations into the City. Revenues generated directly support the Stormwater Utility. Additional work such as upgrading of existing storm drain systems, development of drainage basin studies, water quality improvements, administrative costs and construction of major Capital Improvements are required under the Clean Water Act.

## Enterprise Funds

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| <b><i>Stormwater Management Fund Revenues</i></b> | <b><i>FY 2008<br/>Actual</i></b> | <b><i>FY 2009<br/>Adopted</i></b> | <b><i>FY 2010<br/>Adopted</i></b> | <b><i>Percent<br/>Change</i></b> |
|---|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Stormwater Charges                                | \$467,500                        | \$500,000                         | \$467,000                         | -6.60%                           |
| Federal Operating and Capital Grants              | 4,940                            | 0                                 | 0                                 | 0.00%                            |
| Interest Earnings                                 | 2,910                            | 0                                 | 0                                 | 0.00%                            |
| Non-Operating Adjustments                         | 0                                | 29,520                            | 0                                 | -100.00%                         |
| <b>Total Revenues</b>                             | <b>\$475,350</b>                 | <b>\$529,520</b>                  | <b>\$467,000</b>                  | <b>-11.81%</b>                   |

| <b><i>Stormwater Management Fund Expenses</i></b> | <b><i>FY 2008<br/>Actual</i></b> | <b><i>FY 2009<br/>Adopted</i></b> | <b><i>FY 2010<br/>Adopted</i></b> | <b><i>Percent<br/>Change</i></b> |
|---|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Personnel   | \$162,220                        | \$374,760                         | \$312,240                         | -16.68%                          |
| Other Operating Expenses                          | 130,050                          | 101,500                           | 101,500                           | 0.00%                            |
| Debt Service                                      | 3,420                            | 0                                 | 0                                 | 0.00%                            |
| Administrative                                    | 177,780                          | 53,260                            | 53,260                            | 0.00%                            |
| <b>Total Expenses</b>                             | <b>\$473,470</b>                 | <b>\$529,520</b>                  | <b>\$467,000</b>                  | <b>-11.81%</b>                   |

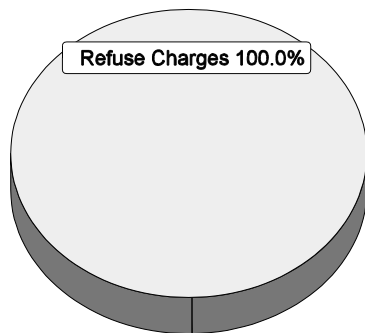
## Enterprise Funds

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### Refuse Fund FY 2010 Adopted Budget

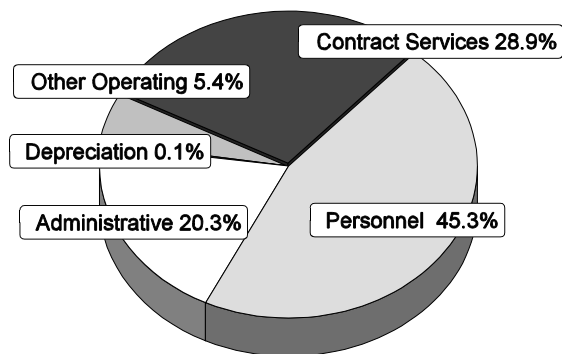
#### Revenues

Total: \$3,400,000



#### Expenses

Total: \$3,400,000



The Refuse Fund is an enterprise fund used to account for all financial activity associated with the operation of the City's residential refuse, yard & curbside recycling, and bulk disposal systems. The fund's primary source of revenue is from refuse charges paid by the residential customers. The revenue for refuse charges is based on residential population increases/decreases as well as residential annexations into the City. The Fund's primary expense, aside from personnel costs, is the landfill tipping fee paid to the County for the disposal of residential and bulk refuse. Another significant expense is the contract service cost incurred for curbside recycling.

The Refuse Fund consists of three divisions: Residential Refuse, Yard Recycling and Curbside Recycling. The Residential Refuse division is responsible for the collection and transportation of solid waste from participating residential households to a disposal site. The Yard Recycling division is responsible for the bi-weekly collection of yard waste from participating residential households. Collected yard waste is ground into mulch which is available to the public free of charge. The Curbside Recycling division is responsible for the curbside collection from participating residential households of bottles, cans, plastic and newspapers, cardboard, and mixed paper (junk mail, advertisements, magazines, etc.), and the hiring of the contractor to perform these services.



## Enterprise Funds

- continued -

| <i><b>Refuse Fund Revenues</b></i>      | <i><b>FY 2008<br/>Actual</b></i> | <i><b>FY 2009<br/>Adopted</b></i> | <i><b>FY 2010<br/>Adopted</b></i> | <i><b>Percent<br/>Change</b></i> |
|---|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Refuse Collection Charges - Residential | \$3,282,560                      | \$3,255,000                       | \$3,400,000                       | 4.45%                            |
| Other                                   | 15,000                           | 0                                 | 0                                 | 0.00%                            |
| <b>Total Revenues</b>                   | <b>\$3,297,560</b>               | <b>\$3,255,000</b>                | <b>\$3,400,000</b>                | <b>4.45%</b>                     |

| <i><b>Refuse Expenses</b></i> | <i><b>FY 2008<br/>Actual</b></i> | <i><b>FY 2009<br/>Adopted</b></i> | <i><b>FY 2010<br/>Adopted</b></i> | <i><b>Percent<br/>Change</b></i> |
|-------------------------------|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Personnel                     | \$1,247,300                      | \$1,390,960                       | \$1,541,710                       | 10.84%                           |
| Contract Services             | 907,700                          | 982,750                           | 982,750                           | 0.00%                            |
| Other Operating Expenses      | 205,490                          | 182,230                           | 182,230                           | 0.00%                            |
| Depreciation                  | 99,530                           | 4,000                             | 4,000                             | 0.00%                            |
| Administrative                | 654,260                          | 695,060                           | 689,310                           | -0.83%                           |
| <b>Total Expenses</b>         | <b>\$3,114,280</b>               | <b>\$3,255,000</b>                | <b>\$3,400,000</b>                | <b>4.45%</b>                     |

## Special Revenue Fund

Special revenue funds are used to account for the proceeds of specific revenue sources that are restricted by legal and regulatory provisions to finance specific activities. Included in the special revenue fund is the Community Development Block Grant.

### Community Development Block Grant

The Community Development Block Grant (CDBG) Fund is a special revenue fund supported by grant of Federal funds from the U.S. Department of Housing and Urban Development. This grant is made available to the City for affordable housing, homelessness, and community and economic development activities. The City's Housing and Community Development Committee, a standing committee of the City Council, with staff input and support hears community grant requests and makes recommendations to the full City Council for approval. The process is separate from the normal operating and capital budget adoption. The Housing and Community Development division of the Department of Planning and Zoning is responsible for planning, organizing and implementing the CDBG program. The division's services, goals and objectives are presented in the *Planning and Zoning* section of this document.

| <b><i>CDBG Revenues</i></b> | <b><i>FY 2008<br/>Actual</i></b> | <b><i>FY 2009<br/>Adopted</i></b> | <b><i>FY 2010<br/>Adopted</i></b> | <b><i>Percent<br/>Change</i></b> |
|-----------------------------|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| CDBG Block Grant            | \$363,850                        | \$339,700                         | \$343,810                         | 1.21%                            |
| <b>Total Revenues</b>       | <b>\$363,850</b>                 | <b>\$339,700</b>                  | <b>\$343,810</b>                  | <b>1.21%</b>                     |

| <b><i>CDBG Expenditures</i></b> | <b><i>FY 2008<br/>Actual</i></b> | <b><i>FY 2009<br/>Adopted</i></b> | <b><i>FY 2010<br/>Adopted</i></b> | <b><i>Percent<br/>Change</i></b> |
|---------------------------------|----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Operating Expenditures          | 323,410                          | 50,960                            | 51,570                            | 1.20%                            |
| Capital Expenditures            | 40,440                           | 288,740                           | 292,240                           | 1.21%                            |
| <b>Total Expenses</b>           | <b>\$363,850</b>                 | <b>\$339,700</b>                  | <b>\$343,810</b>                  | <b>1.21%</b>                     |

The amount of the grant made available to the City for fiscal year 2010 is expected to be \$343,810. The operating portion of the grant is \$51,570 and \$292,240 for Capital Expenditures.

## Debt Service Fund

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### Debt Service Fund Summary:

The City issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both general government and proprietary activities. These bonds therefore are reported in the proprietary funds as they are expected to be repaid from proprietary fund revenues. In addition, general obligation bonds have been issued to refund general obligation bonds. General obligation bonds are direct obligations and pledge the full faith and credit of the City.

### General Obligation Bonds:

As of June 30, 2009, the City had five general obligation bond issues outstanding, as described below:

1. *Public Improvement and Refunding Bonds, Series 1998* - These \$19,215,000 bonds were issued on June 3, 1998, with a twenty year term. The bond proceeds were used for the refunding of all or part of three General Obligation Bonds: \$5,405,000 of the 1987 Public Refunding Bond, \$1,235,000 of the 1988 Public Improvement Bond, and \$3,885,000 of the 1991 Public Improvement Bond. The remainder of the bond proceeds were used to finance the cost of improvements to the Hillman Parking Garage, Gateway Circle, General Sewer Rehabilitation, City Dock Reconstruction, and the Stanton Center.
2. *Public Improvement Bonds of 2002* - These \$20,885,000 bonds were issued on December 1, 2002, with a fifteen year term. The bond proceeds have been used to purchase a new fire ladder truck and fund various public projects, including improvements to the Water and Wastewater systems, streets and a parking garage.
3. *Public Improvement Refunding Bonds of 2003* - These \$7,690,000 bonds were issued on June 26, 2003, with a twelve year term. The bond proceeds were used for the refunding of a part of the 1993, 1994, and 1995 series bonds.
4. *Public Improvement Bonds of 2005* - These \$15,000,000 bonds were issued on August 11, 2005, with a twenty year term. The bond proceeds were used to fund the Police department renovation, Knighton garage and other various public projects.
5. *Public Improvement Bonds of 2007* - These \$28,900,000 bonds were issued on August 15, 2007, with a fifteen year term. The bond proceeds were used to finance the start of the new recreation center, replace the City dock bulkhead, public safety improvements, general roadway improvements, and other various public projects.

### Loans:

As of June 30, 2009 the City had one loan outstanding, as described below:

1. *State of Maryland Water Quality Loan* - This \$1,570,795 loan was used to finance the costs of improvements to the Annapolis Water Reclamation Facility.

### Capital Leases:

As of June 30, 2009 the City had one capital lease outstanding, as described below:

1. *Capital Lease - 2007* - This \$2,015,000 loan was used to finance the cost of replacing aged City vehicles.

## Debt Service Fund

- continued -

### Long Term Debt Summary:

The following is a list of the bonds, notes, and capital leases included in the City's long-term debt at June 30, 2009:

#### General Long Term Debt

| <b>Description</b> | <b>Year of Issuance</b> | <b>Outstanding Principal</b> | <b>Interest Rate</b> | <b>Year of Final Maturity</b> |
|--------------------|-------------------------|------------------------------|----------------------|-------------------------------|
|--------------------|-------------------------|------------------------------|----------------------|-------------------------------|

#### *Bonds*

|                                |      |                     |              |      |
|--------------------------------|------|---------------------|--------------|------|
| Public Improvement & Refunding | 1998 | 3,048,410           | 4.40 - 5.00% | 2017 |
| Public Improvement             | 2002 | 5,724,360           | 2.50 - 5.00% | 2018 |
| Public Improvement Refunding   | 2003 | 2,219,830           | 2.65%        | 2015 |
| Public Improvement             | 2005 | 10,693,300          | 3.50 - 4.13% | 2025 |
| Public Improvement             | 2007 | 22,669,780          | 4.25 - 5.00% | 2022 |
| <b>Total</b>                   |      | <b>\$44,355,680</b> |              |      |

#### *Capital Leases*

|                     |      |                    |       |      |
|---------------------|------|--------------------|-------|------|
| Vehicle Replacement | 2007 | 1,278,220          | 4.07% | 2012 |
| <b>Total</b>        |      | <b>\$1,278,220</b> |       |      |

|                    |                     |
|--------------------|---------------------|
| <b>Grand Total</b> | <b>\$45,633,900</b> |
|--------------------|---------------------|

## Debt Service Fund

- continued -

### Enterprise Long Term Debt

| <b>Description</b> | <b>Year of<br/>Issuance</b> | <b>Outstanding<br/>Principal</b> | <b>Interest<br/>Rate</b> | <b>Year of<br/>Final Maturity</b> |
|--------------------|-----------------------------|----------------------------------|--------------------------|-----------------------------------|
|--------------------|-----------------------------|----------------------------------|--------------------------|-----------------------------------|

#### *Bonds*

|                                |      |              |                     |      |
|--------------------------------|------|--------------|---------------------|------|
| Public Improvement & Refunding | 1998 | 2,891,590    | 4.40 - 5.00%        | 2017 |
| Public Improvement             | 2002 | 6,790,640    | 2.50 - 5.00%        | 2018 |
| Public Improvement Refunding   | 2003 | 2,560,170    | 2.65%               | 2015 |
| Public Improvement             | 2005 | 2,626,700    | 3.50 - 4.13%        | 2025 |
| Public Improvement             | 2007 | 4,350,220    | 4.25 - 5.00%        | 2022 |
|                                |      | <b>Total</b> | <b>\$19,219,320</b> |      |

#### *Capital Leases*

|                     |      |              |                  |      |
|---------------------|------|--------------|------------------|------|
| Vehicle Replacement | 2007 | 174,300      | 4.07%            | 2012 |
|                     |      | <b>Total</b> | <b>\$174,300</b> |      |

#### *Loans*

|                    |      |              |                  |      |
|--------------------|------|--------------|------------------|------|
| Water Quality Loan | 1993 | \$588,620    | 3.25%            | 2015 |
|                    |      | <b>Total</b> | <b>\$588,620</b> |      |

|                    |                     |
|--------------------|---------------------|
| <b>Grand Total</b> | <b>\$19,982,240</b> |
|--------------------|---------------------|

## Debt Service Fund

- continued -

### Debt Service Principal and Interest Payments:

The tables below list the principal and interest payments for General Obligation Bonds, Capital Leases and Loans for fiscal years 2008, 2009, and 2010.

| <i>General Obligation Bonds</i>       | <i>FY 2008<br/>Actual</i> | <i>FY 2009<br/>Adopted</i> | <i>FY 2010<br/>Adopted</i> | <i>Percent<br/>Change</i> |
|---------------------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Principal                             | \$3,915,000               | \$5,880,000                | \$5,510,000                | -6.29%                    |
| Interest                              | 2,772,510                 | 2,868,970                  | 2,923,900                  | 1.91%                     |
| <b>Total General Obligation Bonds</b> | <b>\$6,687,510</b>        | <b>\$8,748,970</b>         | <b>\$8,433,900</b>         | <b>-3.60%</b>             |

### *Loans*

|                    |                  |                  |                  |              |
|--------------------|------------------|------------------|------------------|--------------|
| Principal          | \$84,830         | \$87,580         | \$90,430         | 3.25%        |
| Interest           | 18,470           | 17,200           | 14,970           | -12.97%      |
| <b>Total Loans</b> | <b>\$103,300</b> | <b>\$104,780</b> | <b>\$105,400</b> | <b>0.59%</b> |

### *Capital Leases*

|                             |                  |                  |                  |              |
|-----------------------------|------------------|------------------|------------------|--------------|
| Principal                   | \$183,730        | \$378,750        | \$394,320        | 4.11%        |
| Interest                    | 66,260           | 70,720           | 55,150           | -22.02%      |
| <b>Total Capital Leases</b> | <b>\$249,990</b> | <b>\$449,470</b> | <b>\$449,470</b> | <b>0.00%</b> |

| <i>Debt Service Summary</i> | <i>FY 2008<br/>Actual</i> | <i>FY 2009<br/>Adopted</i> | <i>FY 2010<br/>Adopted</i> | <i>Percent<br/>Change</i> |
|-----------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Total Principal             | \$4,183,560               | \$6,346,330                | \$5,994,750                | -5.54%                    |
| Total Interest              | 2,857,240                 | 2,956,890                  | 2,994,020                  | 1.26%                     |
| <b>Total Debt Service</b>   | <b>\$7,040,800</b>        | <b>\$9,303,220</b>         | <b>\$8,988,770</b>         | <b>-3.38%</b>             |

## Debt Service Fund

- continued -

The table below lists principal and interest payments for General Obligation Bonds, Leases and Loans, by fund, for FY 2010.

| <i><b>Fund</b></i>    | <i><b>General<br/>Obligation<br/>Bond<br/>Principal</b></i> | <i><b>General<br/>Obligation<br/>Bond<br/>Interest</b></i> | <i><b>Lease<br/>Principal</b></i> | <i><b>Lease<br/>Interest</b></i> | <i><b>Loan<br/>Principal</b></i> | <i><b>Loan<br/>Interest</b></i> | <i><b>Total<br/>Principal<br/>Payments</b></i> | <i><b>Total<br/>Interest<br/>Payments</b></i> |
|-----------------------|---|--|-----------------------------------|----------------------------------|----------------------------------|---------------------------------|--|---|
| General               | \$3,496,580   | \$2,145,590  | \$347,000                         | \$48,530                         | \$0                              | \$0                             | \$3,843,580                                    | \$2,194,120                                   |
| Water                 | 494,920   | 143,580  | 0                                 | 0                                | 0                                | 0                               | 494,920  | 143,580                                       |
| Sewer                 | 461,510   | 160,400  | 47,320                            | 6,620                            | 90,430                           | 14,970                          | 599,260  | 181,990                                       |
| Off Street<br>Parking | 748,470   | 293,160  | 0                                 | 0                                | 0                                | 0                               | 748,470  | 293,160                                       |
| Dock                  | 260,940   | 151,170  | 0                                 | 0                                | 0                                | 0                               | 260,940  | 151,170                                       |
| Market                | 31,890  | 26,650   | 0                                 | 0                                | 0                                | 0                               | 31,890   | 26,650  |
| Transportation        | 15,690  | 3,350  | 0                                 | 0                                | 0                                | 0                               | 15,690   | 3,350   |
| Stormwater<br>Mgmt.   | 0   | 0  | 0                                 | 0                                | 0                                | 0                               | 0  | 0   |
| Refuse                | 0   | 0  | 0                                 | 0                                | 0                                | 0                               | 0  | 0   |
| <b>Total</b>          | <b>\$5,510,000</b>  | <b>\$2,923,900</b>   | <b>\$394,320</b>                  | <b>\$55,150</b>                  | <b>\$90,430</b>                  | <b>\$14,970</b>                 | <b>\$5,994,750</b>                             | <b>\$2,994,020</b>                            |
|                       |   |  |                                   |                                  |                                  |                                 | <b>\$8,988,770</b>                             |   |

## Debt Service Fund

- continued -

### Debt Service Requirements to Maturity

General Obligation Bonds

Fiscal Years 2010 - 2026

| <i><b>Fiscal Year</b></i> | <i><b>Principal</b></i> | <i><b>Interest</b></i> | <i><b>Total</b></i> |
|---------------------------|-------------------------|------------------------|---------------------|
| 2010                      | 5,510,000               | 2,923,900              | 8,433,900           |
| 2011                      | 5,600,000               | 2,438,140              | 8,038,140           |
| 2012                      | 5,700,000               | 2,215,220              | 7,915,220           |
| 2013                      | 5,270,000               | 1,992,770              | 7,262,770           |
| 2014                      | 5,345,000               | 1,779,210              | 7,124,210           |
| 2015                      | 5,145,000               | 1,557,450              | 6,702,450           |
| 2016                      | 4,575,000               | 1,333,310              | 5,908,310           |
| 2017                      | 4,640,000               | 1,120,910              | 5,760,910           |
| 2018                      | 4,700,000               | 903,630                | 5,603,630           |
| 2019                      | 2,740,000               | 697,630                | 3,437,630           |
| 2020                      | 2,775,000               | 572,710                | 3,347,710           |
| 2021                      | 2,820,000               | 448,560                | 3,268,560           |
| 2022                      | 2,860,000               | 320,180                | 3,180,180           |
| 2023                      | 2,905,000               | 189,460                | 3,094,460           |
| 2024                      | 960,000                 | 103,540                | 1,063,540           |
| 2025                      | 995,000                 | 63,210                 | 1,058,210           |
| 2026                      | 1,035,000               | 21,350                 | 1,056,350           |
| <b>Total</b>              | <b>\$63,575,000</b>     | <b>\$18,681,180</b>    | <b>\$82,256,180</b> |



## Debt Service Fund

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- continued -

### Legal Debt Margin:

The City Charter limits the aggregate amount of bonds and other indebtedness, with certain exceptions, to 10% of the assessable base of the City, which includes real and personal property. For FY 2010, the debt margin of the City is as follows:

|  |                        |
|--|------------------------|
| Assessed Value for FY 2010             | <u>\$7,030,000,000</u> |
| Debt Limit: 10% of assessed value      | 703,000,000            |
| Debt Subject to Limitation             | <u>65,616,140</u>      |
| Legal Debt Margin                      | <u>\$637,383,860</u>   |
| Ratio of city debt to assessable basis | 0.93%                  |

Under provisions of Article 41, Section 266A through 266I of the Annotated Code of Maryland, the City has participated in Industrial Revenue Bonds for various projects within the City. Neither the bonds, nor the interest thereon, constitute an indebtedness or contingent liability of the City and, accordingly, they are not included in general long-term debt.

### Debt Service as a Share of Expenditures:

The City's budgeted debt service of \$8,988,770 for FY10 is 10.4% of the \$86,492,990 FY 2010 total expenditure budget. \$6,037,700 of this debt service amount is General Fund debt service, which is equal to 9.9% of total General Fund budgeted expenditures of \$61,078,080.

## Comparison of Full Time Equivalent Positions by Fund FY 2008 to FY 2010

The following tables summarize the changes in permanent positions from FY 2008 to FY 2010 for all funds.

| <i>Permanent Positions by Fund</i> | <i>FTE</i>                |                            |                            |
|------------------------------------|---------------------------|----------------------------|----------------------------|
|                                    | <i>FY 2008<br/>Actual</i> | <i>FY 2009<br/>Adopted</i> | <i>FY 2010<br/>Adopted</i> |
| General                            | 467                       | 475                        | 477                        |
| Water                              | 26                        | 27                         | 27                         |
| Sewer                              | 7                         | 7                          | 7                          |
| Off Street Parking                 | 0                         | 0                          | 0                          |
| Dock                               | 3                         | 3                          | 3                          |
| Market                             | 0                         | 0                          | 0                          |
| Transportation                     | 49                        | 55                         | 55                         |
| Stormwater Management              | 3                         | 3                          | 3                          |
| Refuse                             | 22                        | 22                         | 22                         |
| <b>Grand Total</b>                 | <b>577</b>                | <b>592</b>                 | <b>594</b>                 |

### General Fund:

#### Mayor & Alderman:

|  |     |
|--|-----|
| Mayor's Office .....                   | 3   |
| Public Information .....               | 1   |
| City Council .....                     | 1   |
| City Attorney .....                    | 6   |
| Management Information Technology ..   | 6   |
| Emergency Management .....             | 1   |
| Economic Affairs .....                 | 2   |
| Finance .....                          | 19  |
| Human Resources .....                  | 7   |
| Planning & Zoning .....                | 14  |
| Central Services .....                 | 5   |
| Police .....                           | 163 |
| Parking Operations .....               | 12  |
| Fire .....                             | 143 |
| Neighborhood & Environ. Programs ..... | 22  |
| Public Works:                          |     |
| Administration .....                   | 6   |
| Bureau of Engineering & Construction   | 10  |
| Roadways & Sidewalks .....             | 17  |
| Traffic Control & Maintenance .....    | 3   |
| Streetscape Maint. & Beautification .. | 11  |
| Fleet Maintenance Center .....         | 5   |
| Recreation & Parks .....               | 20  |

### Water Fund:

#### Public Works:

|                                       |    |
|---------------------------------------|----|
| Water Supply & Treatment Facility ... | 13 |
|---------------------------------------|----|

### Water Fund:

#### Public Works: (continued)

|                          |    |
|--------------------------|----|
| Water Distribution ..... | 14 |
|--------------------------|----|

### Sewer Fund:

#### Public Works:

|                             |   |
|-----------------------------|---|
| Wastewater Collection ..... | 7 |
|-----------------------------|---|

### Dock Fund:

#### Mayor & Alderman:

|            |   |
|------------|---|
| Dock ..... | 3 |
|------------|---|

### Transportation Fund:

|                                       |    |
|---------------------------------------|----|
| Administration .....                  | 7  |
| Transit Supervision and Operators ... | 42 |
| Vehicle Maintenance .....             | 6  |

### Stormwater Management Fund:

#### Public Works:

|                             |   |
|-----------------------------|---|
| Stormwater Management ..... | 3 |
|-----------------------------|---|

### Refuse Fund:

#### Public Works:

|                            |    |
|----------------------------|----|
| Residential Refuse .....   | 15 |
| Yard Waste Recycling ..... | 7  |

## Comparison of Full Time Equivalent Positions by Department FY 2008 to FY 2010

The following tables summarize the changes in permanent positions from FY 2008 to FY 2010 for all departments.

| <i><b>Permanent Positions by Department</b></i> | <i><b>FTE</b></i>                |                                   |                                   |
|---|----------------------------------|-----------------------------------|-----------------------------------|
|   | <i><b>FY 2008<br/>Actual</b></i> | <i><b>FY 2009<br/>Adopted</b></i> | <i><b>FY 2010<br/>Adopted</b></i> |
| Mayor and Aldermen                              | 15                               | 14                                | 21                                |
| Economic Affairs                                | 0                                | 2                                 | 2                                 |
| Finance   | 24                               | 23                                | 19                                |
| Human Resources                                 | 7                                | 7                                 | 7                                 |
| Planning and Zoning                             | 15                               | 15                                | 14                                |
| Central Services                                | 6                                | 5                                 | 5                                 |
| Police  | 163                              | 162                               | 163                               |
| Parking Operations                              | 15                               | 15                                | 12                                |
| Fire  | 131                              | 143                               | 143                               |
| Neighborhood & Environ. Programs                | 22                               | 21                                | 22                                |
| Public Works                                    | 109                              | 110                               | 111                               |
| Recreation and Parks                            | 21                               | 20                                | 20                                |
| Transportation                                  | 49                               | 55                                | 55                                |
| <b>Grand Total</b>                              | <b>577</b>                       | <b>592</b>                        | <b>594</b>                        |

|   |     |
|---|-----|
| Mayor & Aldermen:                       |     |
| Mayor's Office .....                    | 3   |
| Public Information .....                | 1   |
| City Council .....                      | 1   |
| City Attorney .....                     | 6   |
| Management Information Technology ..... | 6   |
| Dock .....                              | 3   |
| Emergency Management .....              | 1   |
| Economic Affairs .....                  | 2   |
| Finance .....                           | 19  |
| Human Resources .....                   | 7   |
| Planning & Zoning .....                 | 14  |
| Central Services:                       |     |
| Administration .....                    | 1   |
| Purchasing .....                        | 3   |
| General Government Buildings .....      | 1   |
| Police .....                            | 163 |
| Parking Operations .....                | 12  |

|  |     |
|--|-----|
| Fire .....                                 | 143 |
| Neighborhood & Environmental Programs .... | 22  |
| Public Works:                              |     |
| Administration .....                       | 6   |
| Bureau of Engineering & Construction ....  | 10  |
| Roadways & Sidewalks .....                 | 17  |
| Traffic Control & Maintenance .....        | 3   |
| Streetscape Maint. & Beautification .....  | 11  |
| Fleet Maintenance Center .....             | 5   |
| Water Supply & Treatment Facility .....    | 13  |
| Water Distribution .....                   | 14  |
| Wastewater Collection .....                | 7   |
| Stormwater Management .....                | 3   |
| Residential Refuse .....                   | 15  |
| Yard Waste Recycling .....                 | 7   |
| Recreation & Parks .....                   | 20  |
| Transportation:                            |     |
| Administration .....                       | 7   |
| Transit Supervision & Vehicle Operators .. | 42  |
| Vehicle Maintenance .....                  | 6   |

## Summary of Position Changes FY 2009 to FY 2010

The following tables detail the changes in permanent positions from FY 2009 to FY 2010 for all departments.

| <i><b>Permanent Positions by Department</b></i> | <i><b>FY 2009<br/>Positions</b></i> | <i><b>Additions</b></i> | <i><b>Deletions</b></i> | <i><b>FY 2010<br/>Positions</b></i> |
|---|-------------------------------------|-------------------------|-------------------------|-------------------------------------|
| Mayor and Aldermen                              | 14                                  | 7                       | 0                       | 21                                  |
| Economic Affairs                                | 2                                   | 0                       | 0                       | 2                                   |
| Finance   | 23                                  | 2                       | 6                       | 19                                  |
| Human Resources                                 | 7                                   | 0                       | 0                       | 7                                   |
| Planning and Zoning                             | 15                                  | 0                       | 1                       | 14                                  |
| Central Services                                | 5                                   | 0                       | 0                       | 5                                   |
| Police  | 162                                 | 3                       | 2                       | 163                                 |
| Parking Operations                              | 15                                  | 0                       | 3                       | 12                                  |
| Fire  | 143                                 | 6                       | 6                       | 143                                 |
| Neighborhood & Environ. Programs                | 21                                  | 2                       | 1                       | 22                                  |
| Public Works                                    | 110                                 | 8                       | 7                       | 111                                 |
| Recreation and Parks                            | 20                                  | 1                       | 1                       | 20                                  |
| Transportation                                  | 55                                  | 1                       | 1                       | 55                                  |
| <b>Grand Total</b>                              | <b>592</b>                          | <b>30</b>               | <b>28</b>               | <b>594</b>                          |

### Mayor's Office:

Transfer MIT (five positions) from Finance. Add one Chief Information Officer (MIT) position and one Election/Board Administrator position (Law Office).

### Finance:

Transfer MIT (five positions) to Mayor's Office. Add one Assistant Director for Budgeting position and one Accounting Associate II position. Remove one Accountant position.

### Planning and Zoning:

Transfer one Transportation Planner position to Transportation Department.

### Law Enforcement:

Add one each of the following positions: Office Associate II, Police Records Specialist, Senior Payroll Clerk position. Remove one Office Associate III position and one Community Service Specialist position.

### Parking Operations:

Remove one Office Associate II position and two Parking Enforcement I positions.

### Fire:

Reclassify six Firefighter positions to one Battalion Chief and five Fire Lieutenant positions.

### Neighborhood and Environmental Programs:

Remove one Housing Inspector position. Add one Stormwater Management Engineer position and one Environmental Compliance Inspector position.

### Public Works:

Add one each of the following positions: Equipment Operator I and Water Plant Tech II. Add three Equipment Oper III and Civil Engineer II positions. Remove one each of the following positions: Project Estimator, Utility Engineer, Mason II, Traffic Engineer, Water Plant Operator IV and two Equipment Oper II positions.

### Recreation & Parks:

Remove one Recreation Leader I position. Add one Stanton Center Recreation Manager position.

### Transportation:

Transfer one Transportation Planner position from Planning and Zoning. Remove one Office Associate III position.

## Full Time Equivalent Summary FY 2010

The graph below indicates the percentage of total Permanent Full Time Equivalent Positions by department.

